



Te Pae Tawhiti 2022 - 2025



	Cultural	Social	Economic	Environment
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WHĀNAUNGATANGA	The Māori Plan	Māori communities are culturally vibrant	Māori communities are connected and safe		Māori have the skills to realise economic opportunities	Te taiao is able to support ngā uri whakatupu
	IOS	Marae Development	Community Development	Access to infrastructure services/development	Tamariki and Rangatahi Development	Sites of Significance
	Board Key Focus Area	Marae Development	Communities	CCO - Transport (AT)	Tamariki and Rangatahi Development	Sites of Significance
	Board IOS Actions	NEW: Continue to work with marae, marae collectives and Council Group to ensure that the marae funding envelope is fully utilised and identified gaps are addressed	Continue to advocate for funding for Māori communities in order to support and increase Māori outcomes	NEW: Advocate equity and behavioural changes to the transport system to ensure Māori communities are reached and addressed	Advocate for graduate, internship and cadet programmes across the Council Group	Influence and embed actions from the RMA reform to ensure kaupapa such as wāhi tapu are protected and other relevant outcomes are monitored and reported by council

RANGATIRANGA	The Māori Plan	Māori are actively participating and demonstrating leadership in the community		Māori are decision makers in public institutions			Māori are active across all sectors of the economic community	Māori are actively involved in decision-making and management of natural resources
	IOS	Māori Representation	Mātāwaka	Engagement/ Consultation/ Inclusion in Decision Making	Regional Planning and Development	Council Controlled Organisations (CCOs)	Treaty Settlements	Economic Development
	Board Key Focus Area			Māori Representation	CCO - Development (Panuku)	18 (CCO REVIEW)	CCO - Economic (AKL Unlimited)	18 (3 YRS under AU)
	Board IOS Actions			NEW: Accelerate promotion of Māori participation and representation to stand in 2025 local government elections	NEW: Advocate to enhance Māori participation in RMA resource management, proposals and decision making processes		NEW: Continue to monitor the new Māori Economic development strategy and the impact it has on Māori business in Tāmaki Makaurau	Support the integration of iwi management plans and ensure Council Group are using them as a source of guidance

MANAAKITANGA	The Māori Plan	Māori communities are culturally strong and healthy	Māori enjoy a high quality of life			Māori are earning incomes and returns that fulfill their lifestyle expectations		The mauri of te taiao in Tāmaki Makaurau is enhanced or restored for all people
	IOS	Te Reo Māori	Access to Justice	Education	Health	Emergency Housing	Affordable Housing	Water Quality
	Board Key Focus Area	Te Reo Māori	Potential Reform	Going Through Reform	Going Through Reform	18	Affordable Housing	CCO - Water (Watercare)
	Board IOS Actions	Ensure Council Group policies support bilingual communication and signage					Continue to advocate and support the establishment of a Māori Community housing provider and influence effective coordination between local govt, central govt, the housing sector and Māori to achieve housing outcomes for Māori	NEW: Monitor the implementation of the three waters reform

KAITIAKITANGA	The Māori Plan	Māori cultural well-being is future proofed	Whānau well-being and resilience is strengthened			Māori businesses are improving and enhancing the quality of their people, assets and resource base		Māori are kaitiaki of the environment	
	IOS	Arts & Culture	Papakāinga Housing			Tourism		Environmental Resilience, Protection and Management	Resource Consents
	Board Key Focus Area	Arts & Culture	Papakāinga Housing			Tourism		Climate Change	MAU
	Board IOS Actions	NEW: Support the development of a cultural arts exhibition on all mana whenua	NEW: Advocate to Council and central government to fund additional papakāinga housing developments			NEW: Promote and advocate for an event that supports Māori in Tāmaki Makaurau to understand their opportunities and their identity		Advocate for resource for Māori communities to have increased awareness and understanding of climate change so they can plan and adapt to climate change effects	

WAIURATANGA	The Māori Plan	Māori heritage of Tāmaki Makaurau is valued and protected	Māori social institutions and networks thrive			Māori businesses are uniquely identifiable, visible and prosperous		Taonga Māori are enhanced or restored in urban areas	
	IOS	Distinctive Identity	Cultural & Spiritual Connection			Thriving Business Networks		Built Environment	
	Board Key Focus Area	Distinctive Identity	Cultural & Spiritual Connection			Thriving Business Networks		Built Environment	
	Board IOS Actions	NEW: Partner with mana whenua on cultural story telling in Tāmaki Makaurau	NEW: Support school programmes aiming to enhance the spiritual connection with places of meaning such as Sites of Significance and guided maunga walks			Increase Māori business and professionals participation in the procurement process of Council Group services and advocate social procurement spend for Māori		Ensure Māori as Te Tiriti partners participate in the coast, land, air and water planning and development of Tāmaki Makaurau.	