

# KĀINGA STRATEGIC ACTION PLAN

A plan to improve housing outcomes for Māori in Tāmaki Makaurau

---

Newsletter: August 2019

- New delegations relating to housing
- 

## | New Associate Minister delegations relating to housing

What is it?

*'Leveraging and optimising Associate Minister delegations relating to housing'* has been identified as one of seven near to mid-term priorities for our *Kāinga* advocacy.

The Housing Minister is responsible for *'the provision of mechanisms for the effective further development and implementation of the government build programme, and general responsibility for housing matters, tackling homelessness and the provision of public housing.'*

By comparison, associate delegations have more specific detail to rely on. According to the Department of Prime Minister and Cabinet (DPMC):

*[Associate Ministers delegations] provide a summary list of the responsibilities that portfolio Ministers have delegated to Associate Ministers ... [and] records the responsibilities formally delegated to Associate Ministers.*

This is not new information; the delegations are the building blocks of what an Associate Minister should be focused on, as a matter of government authority and public record.

### Relationship to the Kāinga strategic action plan

The Kāinga plan expresses expectations relating to Māori and whānau outcomes, equity in housing outcomes, systems change for improved delivery + Kāinga outcomes, and the obligations imposed on public sector leaders to achieve and deliver change.

But at the moment we are facing an age-old problem in advocacy to government. The implied and verbal messages coming from the government are the ones we want to hear, but the translation into improved lived-experiences is *lost in translation*, locked up in 'the public sector machine', and/or there is actually a real disconnect between the aspirations of Ministers and the capacity, capability, or commitment of agencies.

### Critical questions and issues

How do we make the delegations work for whānau?

How do we hold on to the delegations and the hope they express for better outcomes?

### Associate Minister roles and responsibilities

A table of the roles and responsibilities of Associate Housing Ministers Faafoi and Mahuta follows. We see these as really positive, but obscure and so far largely *untested*.

*What would testing the delegations look like?*

Feedback and comments: [patai@imsb.Māori.nz](mailto:patai@imsb.Māori.nz)

Table: Associate Ministers of Housing roles and responsibilities and indicative alignment with Māori aspirations

	Roles & responsibilities	Highlights – aspirations - tests
<p><b>Assoc. Min. Nanaia Mahuta</b></p>	<p>Responsibilities relating to:</p> <ul style="list-style-type: none"> <li>• the development of a <b>Māori Housing work programme</b> (spanning urban and rural housing);</li> <li>• the <b>provision of appropriate housing for whānau/Māori</b>;</li> <li>• the <b>development of Kaupapa Māori approaches</b> (eg in relation to homelessness);</li> <li>• supporting <b>Māori home ownership initiatives and partnership opportunities</b>;</li> <li>• <b>ensuring that housing for Māori whānau is appropriately catered for in Kāinga Ora - Homes and Communities initiatives</b>;</li> <li>• Māori access to, and involvement and investment in, government funded and supported housing initiatives;</li> <li>• <b>Papakāinga and Māori community housing dev's.</b>;</li> <li>• local government interface with Māori and iwi;</li> <li>• procurement policies to enhance Māori community dev.</li> </ul>	<p><b>Minister Mahuta held her roles through the June cabinet re-shuffle, and remains highly ranked and a critical voice for Māori in cabinet and Parliament</b></p> <ul style="list-style-type: none"> <li>• <i>Māori Housing work programme – in development &amp; has potential, but its place in HUD heirarchy will be critical</i></li> <li>• <i>Provision of appropriate housing for whānau/Māori – broad and aspirational</i></li> <li>• <i>Kaupapa Māori - potential to lead mindset change across government: the shift</i></li> <li>• <i>Supporting Māori home ownership initiatives this can and should be tested</i></li> <li>• <i>Monitoring Kāinga Ora for Māori outcomes – how, and what outcomes?</i></li> <li>• <i>Papakāinga and Māori community housing, neither are narrowly defined</i></li> </ul>
<p><b>Assoc. Min. Kris Faafoi</b></p>	<p>Responsibility for <b>policy relating to, and the delivery of, public, transitional and emergency housing</b> (including associated funding settings);</p> <p>Relationship management with Housing New Zealand, Community Housing Providers, developers, Transitional Housing Providers, and local government in respect of public, transitional and emergency housing;</p> <p>Responsibility for <b>leading work to prevent and end homelessness in New Zealand</b>, including delivering on specific programmes (eg Housing First) and ensuring that the supply, support and prevention measures needed to effectively respond to homelessness are present in the public, transitional and emergency housing system;</p> <p>All matters relating to residential tenancies, including policy leadership relating to the development of the Housing Quality Measure;</p> <p>Responsibility for the Community Housing Regulatory Authority;</p> <p>Housing responses for Pacific Peoples and for other specific groups with particular needs (eg people with disabilities or mental health issues, people exiting the corrections system, and housing for refugees);</p> <p>Managing relationships and housing responses in regional centres with high public housing demand;</p> <p>Resolution of client issues delivered by the Ministry of Social Development relating to housing operations ... (abridged)</p> <p>Temporary Accommodation Services (this includes the provision of post-disaster temporary accommodation services provided by the Ministry of Business, Innovation and Employment);</p> <p>Responsibility for the Retirement Villages Act 2003 and the Unit Titles Act 2010;</p> <p>Undertaking the <b>monitoring role for Housing New Zealand and Tāmaki Regeneration Company</b>, and in time joint responsibility with the Minister of Housing for monitoring the activity of Kāinga Ora – Homes and Communities.</p>	<p>Policy and delivery of public, transitional and emergency housing is critical area of interest, and Minister Faafoi's reach and influence appears to be increasing</p> <ul style="list-style-type: none"> <li>• <i>In leading work to prevent and end homelessness in New Zealand who will be relied on for intel and direction?</i></li> <li>• <i>In achieveing a systems dependent outcome as directed, who will be relied on to give the right advice leading to the right outcomes?</i></li> <li>• <i>Monitoring role over HNZ TRC and Kāinga Ora – Homes and Commuities</i></li> <li>• <i>Managing relationships and housing responses in regional centres with high public housing demand – a big ask and one that regional operators and iwi should be grabbing hold of.</i></li> </ul>